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28 June 1951

MEMORANDUM FOR: CHIEF, PLANS DIVISION

SUBJECT: Comments on Draft of CIA/OPC Strategic Plan (Part I)

REFERENCES: a. OPC Planning Directive 51/4  
b. Draft of CIA/OPC Strategic Plan (Part I)

1. In accordance with reference a., Paragraph 5b, the following are the comments of IAD on Part I, reference b. Part III of the CIA/OPC Strategic Plan has not yet been received, and it is assumed that an extension of time beyond 1 July will be allowed for comment on Part III.

✓ 2. Item III B2 (Page 7). It is suggested that consideration be given to eliminating the words "outside the Western Hemisphere," since otherwise the meaning does not seem clear.

✓ 3. Item III B5 (Page 7). It is suggested that this read either "Overt and covert pressure will be applied against the USSR by every possible means," or "Overt and covert political, economic, and psychological pressure," etc.

✓ 4. Item IV B1 (Page 8). It is suggested that immediately after the words "including its control of all countries now within its orbit" there be added "and its influence in countries outside of its orbit."

✓ 5. Item IV C1 (Page 8). It is suggested this sentence be changed to read "Objectives which cannot be sought overtly may in certain cases be effectively pursued by covert means."

✓ 6. Item IV D4 (Page 10). If, as is believed, this refers solely to NATO countries, it is suggested that "of NATO countries" be added after the words "friendly foreign services." If such

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collaboration is encouraged as to other countries, it is suggested that this be so stated in an additional sentence. *"on the basis of expediency"*

7. Item VI A5 (Page 14). It is suggested that the body of this paragraph read: "South and Central Americas and West Indies, including colonial possessions."

8. Item VI C1 c (Page 20). It is requested that this paragraph be not made applicable to IAD, and that it be left free to provide such facilities only where necessary. It is believed that

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9. Item VI C10 (Page 21). It is requested that this paragraph be not made applicable to IAD on a mandatory basis.

10. Page 22. It is assumed this page is intended to be headed "D. Priorities." Since "projects" (paragraph 2) as such are not to be included in Operations Plan Annexes to Division and Country Plans, and since "programs" (paragraph 3) appears to be used in the same sense, the relationship of this page to the Division and Country Plans is not clear. The relationship of this page to the priorities expressed in "Phasing of Operations" (Page 12) is also not clear, but it is assumed that, if applicable to Division and Country Missions, it refers to priorities of subdivisions of tasks under Missions. Clarification is requested. The importance of the Groupings I, II, and III is not clear, and clarification is requested, since it would appear that the emphasis on facilities (few of which would be required in IA) might put substantially all IA projects on a deferred basis.

11. Item IX D (Page 25). The sentence "Projects required to implement a given phase of the Plan will be blocked out six months in advance at the phase closing date" is not clear. Was "of" intended to be used instead of "at"? And does it mean that under "Phasing of Operations" (Page 12) a "phase closing date" will be set? In the latter case, as applied to IA, Priority One under Phasing of Operations would run to 30 June 1953, and it would be impracticable to block out projects (as opposed to general Operations Plans) that far ahead.

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✓ 13. Deadlines in OPC Planning Directive 51/4. This Division will make every effort to submit its Division Strategic Plan to you by 1 August 1951, and to submit its Country Strategic Plans to you by 1 September 1951. However, due to the increasing load of current operations and field staffing, and to the relatively slow rate of recruitment, it may not be able to meet those deadlines. In addition, it is requested that this Division be furnished as promptly as possible with five copies of the OPC Strategic Plan in final form, since a firm Division Plan must depend on the final form of the OPC Plan.

✓ 14. Intelligence Summaries. Reference b. above, at Paragraph IX A, requires this Division to prepare Division and Country Strategic Plans in accordance with the formats delivered to this Division 18 June 1951. The Division Plan Format requires (Paragraph 1 G of Parts One and Two) an Intelligence Summary for Latin America, and the Division Strategic Plan based on such Intelligence Summary

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is due by 1 August 1951 under reference a. above. The Country Plan Format requires (Paragraph 1 G 1 of Part One and Paragraph 1 F of Part Two) Intelligence Summaries for each country, and Parts One and Two of the Country Strategic Plans based on such Intelligence Summaries are due by 1 September 1951. In addition, Part Four of the Country Plan Format requires (Paragraph 1 G 2 of Part One) an Intelligence Digest in great detail for each country, and Part Four for each country is due by 1 December 1951. This Division has neither the authority nor the means to assemble or to evaluate the intelligence required as a basis for the above Plans. It is, therefore, requested that it be furnished with the Intelligence Summary for Latin America by 15 July, with the Intelligence Summaries for each country by 1 August, and with the Intelligence Digest for each country by 1 November 1951. It is recognized, as stated in memorandum to DADPC from CID/OPC dated 31 May 1951, Subject: Relation of Intelligence to Planning in OPC, that nowhere does the responsibility exist to furnish OPC with Intelligence Summaries and Intelligence Digests as required by the Division and Country Strategic Plan Formats. Accordingly, if the required intelligence is not received by the dates indicated, this Division will make the best estimates possible for Parts One and Two on the incomplete and largely unevaluated material available to it, but these must necessarily be brief and general to avoid errors patent to the intelligence components of State and Defense when the plans are submitted to those agencies for approval. This Division's files do not contain sufficient material for preparation of the Intelligence Digests (Part Four) of the Country Plans, and therefore these cannot be furnished unless provided as above.

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 Acting Chief, IA Division

 LA/DWS/RPG/lfw  
 28 June 1951
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OPC S.P. (mem)

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